Staff/Stakeholder Surveys Conducted (if applicable-use as needed)				
Staff/Stakeholders Surveyed	Survey Description/Method	Dates Conducted		
All levels of staff (rank and file, managers, leadership)	Web-based survey (Survey Monkey)	June 2-July 12		

Dimensions of Capacity: R = Resources I = Infrastructure KS = Knowledge and Skills CC = Culture and Climate EP = Engagement and Partnership Item Rating Key: 1 = Not Present/Minimal Capacity 2 = Emerging/Developing Capacity 3 = Good Capacity 4 = Excellent Capacity

Staff and Stakeho	lder Interviews/Focus Groups Conducted (if applicable)	le-use as needed)
Staff/Stakeholders Interviewed (names/titles)	Interview Mode (in person/phone)	Dates Conducted
Rank and file staff (10 groups)	Focus group	7/23/18, 7/24/18, 7/25/18, 8/1/18, 8/14/18
Staff Services Manager Level 1 (2 groups)	Focus group	7/25/2018
Staff Services Managers II and III (1 group)	Focus group	7/26/2018

Dimensions of Capacity: R = Resources I = Infrastructure KS = Knowledge and Skills CC = Culture and Climate EP = Engagement and Partnership Item Rating Key: 1 = Not Present/Minimal Capacity 2 = Emerging/Developing Capacity 3 = Good Capacity 4 = Excellent Capacity

SUMMARY REPORT – ITEMS			Ratings			
Dimensions of Capacity/Item Ratings:				4		
Subdomain: Leadership Support and Modeling	1	2	3	4		
Item 1: Leadership sets clear expectations for the use of evidence throughout the CQI process.						
Item 2: The agency is organized and prepared to use data appropriately and effectively.						
Item 3: Leadership models CQI behavior inside and outside of the agency.						
Item 5: Leadership focuses on quality, as well as compliance.						
Subdomain: Staff and Stakeholder Engagement	1	2	3	4		
Item 6: Staff of all levels of the child welfare system have opportunities to actively participate and assume meaningful roles in all phases of the CQI process.						
Item 7: Staff of all levels of the child welfare system are prepared and supported to participate in all phases of the CQI process.						
Subdomain: Communication		2	3	4		
Item 10: Communication activities align with and support CQI goals.						
Subdomain: Foundational Administrative Structure to Oversee and Implement CQI	1	2	3	4		
Item 11 : CQI processes and activities are grounded in best practices literature and guided through clearly articulated standards and procedures.						
Item 12: The agency executes a written CQI plan that is comprehensive and developed with staff and stakeholder involvement.						
Item 16: Staff are afforded access to up-to-date technology and other resources to assist in the use of data/evidence needed to make			77			
informed decisions.			X			
Subdomain: Quality Data Collection, Infrastructure, Extraction, Analysis, and Dissemination	1	2	3	4		
Item 17: Comprehensive data collection methodologies and modalities facilitate the ability to gather high-quality data.						
Item 18: Data systems promote ease of data entry and data sharing.						
Item 19: Comprehensive procedures are in place to promote quality data extraction.						
Item 21: Quality data are disseminated broadly and utilized by agency staff and stakeholders.						
Subdomain: Case Record Review Process	1	2	3	4		
Item 22: Uniform case record review instruments are utilized to continually and consistently evaluate identified program goals and						
processes across ALL program areas (i.e., foster care, in home, residential/group, etc.) and throughout the entire agency.						
Item 23: Case review tools collect case-specific data that can be aggregated and detect both areas of compliance with best casework						
practices and the quality of services provided under critical areas of case practice.						
Item 24: Written policies, instructions, and quality controls are utilized to effectively guide and support reviewers in the case record						
review process.						
Item 25: Written sampling guidelines are utilized in determining the appropriate number and types of cases to be reviewed.						
Item 26: The agency utilizes a well-defined process for selecting and training qualified case record reviewers.						
Item 27: Case record review data are routinely aggregated and disseminated in a timely manner.						
Subdomain: Application of CQI Findings		2	3	4		
Item 28. CQI processes are used to drive systemic change and improve outcomes for children and families.						
Dimensions of Capacity: R = Resources I = Infrastructure KS = Knowledge and Skills CC = Culture and Climate EP = Engagement a	nd Partne	ership				
Item Rating Key: 1 = Not Present/Minimal Capacity 2 = Emerging/Developing Capacity 3 = Good Capacity 4 = Excellent Capacity						

SUMMARY REPORT – DIMENSIONS OF CAPACITY				
Dimensions of Capacity/Item Ratings:				
Dimension of Capacity: Resources	1	2	3	4
Item 16: Staff are afforded access to up-to-date technology and other resources to assist in the use of data/evidence needed to			v	
make informed decisions.			X	
Dimension of Capacity: Infrastructure	1	2	3	4
Item 1: Leadership sets clear expectations for the use of evidence throughout the CQI process.				
Item 11: CQI processes and activities are grounded in best practices literature and guided through clearly articulated standards				
and procedures.				
Item 12: The agency executes a written CQI plan that is comprehensive and developed with staff and stakeholder involvement.				
Item 17: Comprehensive data collection methodologies and modalities facilitate the ability to gather high-quality data.				
Item 18: Data systems promote ease of data entry and data sharing.				
Item 19: Comprehensive procedures are in place to promote quality data extraction.				
Item 22: Uniform case record review instruments are utilized to continually and consistently evaluate identified program goals				
and processes across ALL program areas (i.e., foster care, in home, residential/group, etc.) and throughout the entire agency.				
Item 23: Case review tools collect case-specific data that can be aggregated and detect both areas of compliance with best				
casework practices and the quality of services provided under critical areas of case practice.				
Item 24: Written policies, instructions, and quality controls are utilized to effectively guide and support reviewers in the case				
record review process.				
Item 25: Written sampling guidelines are utilized in determining the appropriate number and types of cases to be reviewed.				
Dimension of Capacity: Knowledge and Skills	1	2	3	4
Item 7: Staff of all levels of the child welfare system are prepared and supported to participate in all phases of the CQI process.				
Item 21: Quality data are disseminated broadly and utilized by agency staff and stakeholders.				
Item 26: The agency utilizes a well-defined process for selecting and training qualified case record reviewers.				
Dimension of Capacity: Culture and Climate	1	2	3	4
Item 2: The agency is organized and prepared to use data appropriately and effectively.				
Item 3: Leadership models CQI behavior inside and outside of the agency.				
Item 5: Leadership focuses on quality, as well as compliance.				
Item 10: Communication activities align with and support CQI goals.				
Item 27: Case record review data are routinely aggregated and disseminated in a timely manner.				
Item 28. CQI processes are used to drive systemic change and improve outcomes for children and families.				
Dimension of Capacity: Engagement and Partnership		2	3	4
Item 6: Staff of all levels of the child welfare system have opportunities to actively participate and assume meaningful roles in all				
phases of the CQI process.				
Dimensions of Capacity: R = Resources I = Infrastructure KS = Knowledge and Skills CC = Culture and Climate EP = Engagement	and Part	nership		
Item Rating Key: 1 = Not Present/Minimal Capacity 2 = Emerging/Developing Capacity 3 = Good Capacity 4 = Excellent Capacity				