





#### Core Truths We Need to Know

There is always more need than funding available.

- Need: Keeping families housed and stable.
- Need: More staff to do the work!

What happens in other Social Service programs affects CWS.

- CWS will pay for some of the expenses incurred in other Social Service programs, and they will pay for some of CWS costs.
- Changes in staffing allocations within Social Services will affect CWS, and changes in CWS will affect the rest of Social Services.

We have to be smart about how to "earn" money!

- •<u>Maximizing resources</u> = bring in additional fed/state/grant revenues and making county funds stretch as far as possible
- <u>Leveraging resources</u> = draw down additional federal/state funds through using county funds as a match
- •<u>Blending/braiding funding</u> = bringing together multiple funding sources to fund various aspects of a particular program



## Community Needs vs. Funding

Funding does not always align with community needs

 Example: Child Welfare is expanding staffing to address community needs, but additional funding still has to be found to support the costs.

County resources are limited

- County General Funds mainly come from county property tax and sales tax revenues and there are rich counties and poor counties
- County Realignment funds come from statewide Sales Tax and Motor Vehicle License Fees and are tied to a healthy economy and prescribed formulas.

Most funds are for a restricted purpose

 Most of the funding that flows to the County and more specifically to Social Services can only be spent on a specific purpose. For instance, CalFRESH allocation funds cannot be spent on any other program.



### Social Service's Key Funding Drivers

## Expenditure Reimbursement

 The County has to spend the money before seeking reimbursement for federal/state share of cost.

## Cost Pooled Expenses

 Costs within Social Services are blended together in various "cost pools" and before being allocated to programs.

#### **Time Studies**

 Time Studies allocate the costs in the cost pools to the various programs.

## Federal/State/County Sharing Ratios

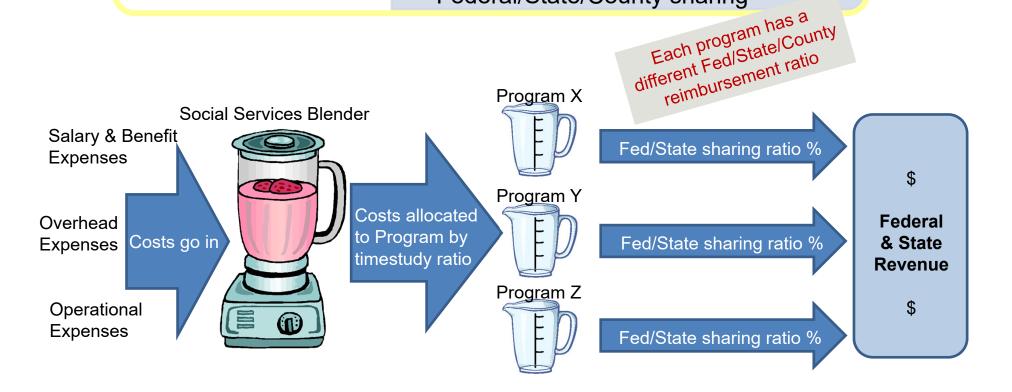
- Different programs have different reimbursement levels from the Feds or State.
- Some programs are all county funded.



## Social Services Funding Drivers

Social Services

- Expenditure Reimbursement
- Cost pooled expenses
- Timestudies
- Federal/State/County sharing





### What are Social Services Funding Sources?

Allocation Programs – Capped amount of State/Federal reimbursement (requires County share of cost)

- CalWORKs Single Allocation
- CalFresh allocation
- Medi-Cal allocation
- Various other small allocations

Uncapped Cost State/Federal sharing programs (requires County share of cost)

Department of Health Care Services (DHCS) – Health Related, Title IV-E

County Funds/Realignment – Used for required county share of cost and overallocation programs

- 1991 & 2011 Realignment Formula allocation of statewide Sales Tax and Motor Vehicle License Fee revenues.
- County General Funds



## The County has a share of cost for both Administrative and Assistance Expenses

#### **Administrative Costs**

- Employee pay and benefits
- Rent and utilities for office space
- Computers and equipment
- Fleet cars
- Other items needed to deliver services

#### **Assistance Costs**

- Foster care payments
  - Foster Family Homes
  - Foster Family Agency payments
  - Group Homes or STRTP placements
- Adoptions Assistance



#### How can we increase revenue?

Dept of Health Care Services – CWS and APS staff time study to Health Related codes

50% Federal share of cost

75% enhanced Federal funding for SPMPs

CWS Training
75% Federal share of cost



#### **Core Lessons**

#### Time Studies are CRITICAL!!!!

- Time Studies spread averaged salary & benefit costs to programs
- Time Studies of <u>caseworker</u> staff allocate almost all operational costs to programs
- Time Studies dictate how much each program gets charged for the blended expenses of all

#### We CAN take action to maximize funding!!!

- Timestudy to programs that have better Federal/State reimbursement whenever possible.
- Assign or add staff to programs that have low county cost (and program need)
- Look across sister departments to see if there is program overlap with Child Welfare Services and if a different funding source may be available

Compliance is crucial – we don't want money that may later need to be repaid!







#### FISCAL GUIDANCE

- OMB Federal Register (Super Circular)
- Division 25 & 28
- Federally approved Cost Allocation Plan
- CDSS Letters



--issued December 2013

--effective for new funding made on or after December 2014 (or financial year following)



## --Supercedes previous guidance

A-87 Cost Principles States, Local Areas, Tribes

A-122 Cost Principles for Non-Profits

A-133 Audit requirements

**Others** 



### --Goals

Strengthen Accountability

Increased monitoring of subrecipients
Ensure grant awards based on merit
Improved Single Audit oversight
Reduce conflicting federal guidance
Increased focus on program objectives

# OMB Federal Register (Super Circular)--What does it mean for us?

Re-evaluate subrecipient/contractor determination
Conduct pre-award risk assessments
Increase monitoring

Determine allowable administrative reimbursement Implement changes to acquisition requirements



### --Which entities are subrecipients?

Not a contractor (used to be called vendor) who provides goods and services in the ordinary course of business
Uses federal funds to carry out a program for public purpose Determines program outcomes
Required to adhere to program requirements
May require making a judgement call. "Substance of the relationship more important than the form of the agreement"



--What factors may make a subrecipient high-risk?

Financial stability

Quality of management systems

Historical performance

Single Audit findings



-- If high-risk then what?

More frequent monitoring

Establish criteria for prior approval

Evaluate advance versus reimbursement based compensation

Require additional status reports

Others?



--Additional elements in subrecipient contracts
CFDA number and name

Recipient name and DUNS number

Amount of federal funds obligated in the contract

Award date and period of performance

Indirect cost rate (including if it is de minimis)

and more . . .



## Division 25 Fiscal Management and Control

#### Issued January 1986

- --25-400 Governs repayments
- --25-500 Governs state and federal participation (mostly outdated due to Realignment)
  - --25-600 Governs forms (mostly outdated)
  - --25-700 Governs aid claims (mostly outdated)
  - --25-800 Governs claiming administrative expenses
  - --25-900 Governs Child Support Services claiming



## Division 28 EDP Systems Funding

Issued April 1989

- Defines EDP equipment
- Outlines approval process
- Governs current APD (Advanced Planning Document) and CAPDU (County Advance Planning Document Update) process



#### COST ALLOCATION PLAN

- Updated annually and approved by Feds
- Contains definitions and claiming directions for:
  - Direct costs
  - Extraneous costs
  - Pooled costs
  - Staff Development and EDP costs
  - Various time study methodologies



### Other State Guidance

- County Fiscal Letters (CFL)
- All County Letters (ACL)
- All County Information Notices (ACIN)
- All County Welfare Director Letters (ACWDL)





#### What is in an APD?

An APD is an authorization to purchase Electronic Data Processing (EDP) equipment and claim to particular funding sources (See "Is An APD Necessary Checklist")

An APD answers What, Where, Who, Why, & How (Business Justification)

http://www.bestpractices.osi.ca.gov/countyapd/procss.aspx



## is in an APD? inued)

The APD allocates costs

Cost allocation was implemented in law in 1921 by President Harding

The APD breaks out CWS/CMS from non-CWS/CMS based on County surveys



## **Cost Allocation Options**

- CWS/CMS (SACWIS)/Non-CWS/CMS
- Direct Charge
- Caseload
- Time Study
- Generic





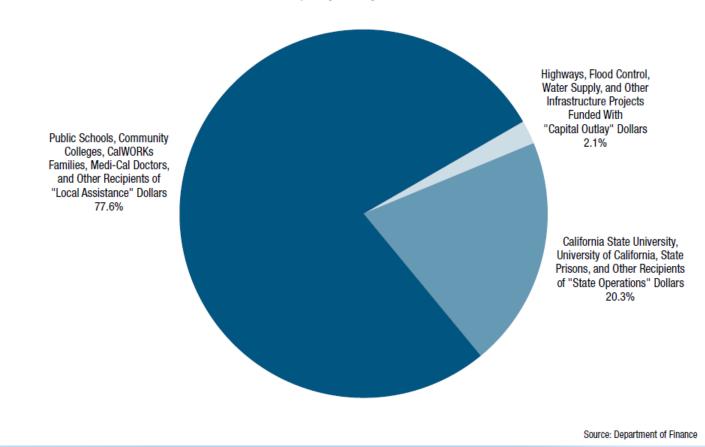
### **GOVERNOR'S BUDGET**

The State budget is important to counties because it:

- Appropriates funds for existing programs
  - Counties receive allocations 30 days after budget is signed by governor
- Builds allocation for new programs
- Establishes funding for new mandates

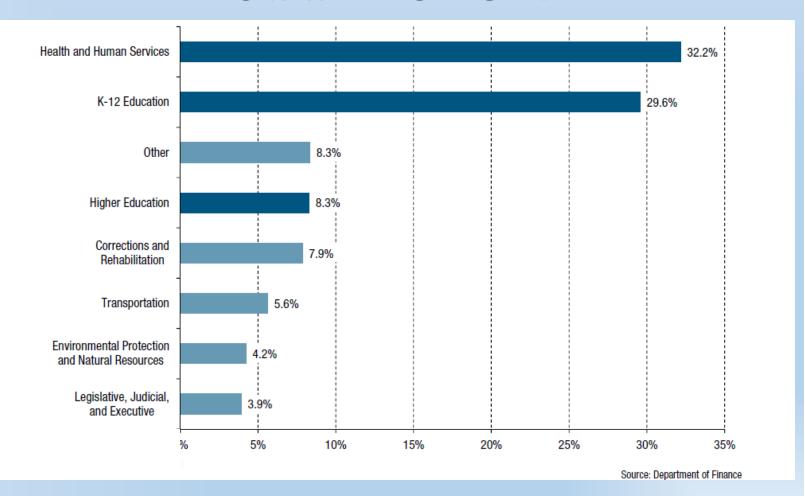


## The State Budget Directs Dollars to Local Communities Through Three Funding Categories Enacted 2014-15 Spending, Including Both State and Federal Dollars





## STATE BUDGET





### STATE BUDGET

Budget is made up of:

The November subvention

January budget

May Revise



#### **NOVEMBER SUBVENTION**

#### What is a subvention?

- An amount of money that is given to a person or group by a government or organization.
- A subsidy from a government or foundation.



### **NOVEMBER SUBVENTION**

- Released in January
- Builds budget
- Contains Premise Items
  - Discretionary
  - Non-Discretionary
- Goes through review processes



## NOVEMBER SUBVENTION

#### The November Subvention binder contains:

- Description of Premises
- Implementation dates
- Key data/assumptions
- Methodology
- Funding
- Change to the appropriation
- Reason for year to year change



## SUBVENTION REVIEW PROCESS

#### Levels of Review:

- Department of Finance
- Legislative Analyst Office (LAO)
- Legislative Consultants
- Advocates, e.g. CWDA http://www.cwda.org



## RECOMMENDED STATE BUDGET

- Submitted January 10th to Legislature
  - Must be balanced (revenues must meet or exceed proposed spending)
- Released to Public with November Subvention Binder
- Amended by May Revision



#### MAY REVISION

- Updates data in November Subvention
  - Caseloads
  - Estimates
  - Premises
  - Economic and revenue outlook
- Replaces January version of budget



#### **BUDGET APPROVAL**

- Budget goes to budget hearings
- Senate and Assembly versions go to Conference Committee
- Budget must be passed with simple majority by midnight June 15th
- Allocations issued to Counties within 30 days



# FUNDING FOR CHILD WELFARE SERVICES PROGRAMS

- FEDERAL
- STATE
- REALIGNMENT
- COUNTY GENERAL FUND
- GRANTS

# FUNDING FOR CHILD WELFARE SERVICES PROGRAMS

Earned by:

**Time Study Hours** 

**Direct Costs** 

## Federal Funding

#### **CAPPED**

- CWS Title IV-B
- CWS TANF
- PSSF Caseworker Visits
- CalWORKs Single Allocation
- Expanded Subsidized Employment

#### **UNCAPPED**

- Title IV-E
- Title XIX

## State Funding Examples

# CAPPED ALLOCATIONS (With Federal Uncapped Component)

- FPRRS
- CSEC
- Child and Family Teams
- Licensing

Title XIX

Title IV-B

What are all of these "Titles"?

Title XX

Title IV-E

- Social Security Act of 1935 enacted by President Roosevelt established an old age pension system
- This Act was expanded to include others including dependent children and aged

#### TITLE XX

- State determines use based on Title XX Policy goals.
- Capped Federal funding source.
- State automatically offsets state general fund money by the amount of Title XX

#### Title IV-E

- Funds Federal Foster Care, Adoptions, and Kin-Gap Assistance Programs
  - Assistance
  - Administration
- 75% (enhanced rate) for eligible training costs
- 50% for other administrative costs

#### Calculation of IV-E Reimbursement

Costs are "discounted" by the percentage of non-federal children in foster care.

Example: 500 total foster care children

400 federally eligible children

100 children not federally eligible

100/500 = **20%** non-federal

IV-E eligible costs discounted by 20%

# IV-E Reimbursement Calculation

Total Cost = \$1,000,000 80% federally eligible foster care cases

 $$1,000,000 \times 80\% = $800,000$ 

 $$800,000 \times 50\% = $400,000$ 

## Who is Federally Eligible?

- Eligibility is based on 1996 income and deprivation standards of the former AFDC (Aid to Families with Dependent Children) program
- The number of children who are federally eligible is decreasing, which has resulted in a reduction in IV-E funding.
- There are ongoing discussions to de-link Title IV-E funding from the discount rate, which would convert Title IV-E reimbursement from an uncapped to a capped (block grant) funding source.

#### Data Source for Discount Rate

- CA 800 Assistance Claims and County Reports (CFL 12/13-24)
  - Federal: Aid Code 42 Foster Care and 49 Extended Foster Care
  - Non-Federal: Aid Code 40 Foster Care, 5K Emergency Assistance, 43 Extended Foster Care & Aid Code 45/9X County Only Foster Care
- Allowable adjustments to CA 800 case counts
  - Non-related legal guardians
  - Cases duplicated in multiple aid codes

#### Title IV-E Administrative Costs

- Salary and benefits for social workers performing:
  - > Referral to services
  - ➤ Court work
  - > Placements
  - > Development and update of case plans
  - > Case management
  - ➤ Information gathering for eligibility determinations
- Does NOT include the cost of services provided to the child, the child's family or foster family

#### Title IV-B

- Capped (limited) allocation to each state
- Can be used for Services (as opposed to IV-E)
- Subpart I is part of the CWS allocation is for children in:
  - Emergency Response
  - Family Maintenance
  - Family Reunification
  - Permanent Placement
- Subpart 2 is used in the Promoting Safe and Stable Families (PSSF) Program.

# More about Title IV-B

- 75% reimbursement rate
- Tracked by Federal Fiscal Year (October September)
- Generally used up by first or second quarter first (December) or second (March) quarter
- Remaining costs are shifted to non-federal funding (70% Realignment and 30% County)

#### Title XIX

- Title XIX provides partial coverage and services to Medi-Cal eligible or potentially eligible dependent children for:
  - Health
  - Mental health
  - Substance abuse treatment
  - Health Related Social Services
- 75% Reimbursement for Skilled Professional Medical Personnel (SPMP) salary and benefits.
- 50% Reimbursement for Health Related activities.
- DOES NOT GET REDUCED BY FOSTER CARE DISCOUNT RATE

# Calculating Title XIX (Health Related) Reimbursement

Comparing calculation in IV-E Exercise:

Total Cost = \$1,000,000

 $1,000,000 \times 50\%$  sharing ratio = 500,000

Reimbursement in IV-E exercise = \$400,000 Title XIX claiming results in additional \$100,000 (Note: Discount rate does not need to be applied)

#### **EA TANF**

- Child Welfare:
- 85% Federal reimbursement
  - The remainder (15%) is county cost
- EA-ER Investigative activities
- Capped funding source.

# Key to Revenue Maximization-Open-ended funding

- Title IV-E and title XIX are open-ended federal entitlement funding sources
- Maximizing uncapped funding preserves capped allocation
- Exceeding the allocation (overmatch) will continue to draw down federal funding.



#### **CCR BASICS**

- Legislated by AB 403
- Premises include:
- Children do better in home setting rather than congregate (group home) care
- Family homes require additional resources to support children
- Agencies serving children and youth need to find new ways to collaborate

# HOW IS CCR DIFFERENT FROM PREVIOUS MODELS?

- Group Homes are being replaced by STRTPs (Short-term Residential Therapeutic program)
- Foster Family Agencies may provide additional supports and services to families
- Current licensing structure is being replaced by Resource Family Approval (RFA), which will strengthen support to out-of-home Resource Families
- Counties receive funding to retain, support, and train Resource Families

#### SUPPORTS AVAILABLE UNDER CCR

- Approved Relative Caregiver (ARC) mandated; previously counties could opt in/opt out
- Child Family Teams will coordinate care plans
- Pathways to Mental Health (originated from Katie A. lawsuit) allow foster care children and youth to receive individualized mental health services
- Resource Family Approval process assures quality placements
- Foster Parent Resource Retention Services (FPRRS) will support counties in training and retaining Resource Families

## Other Components of CCR

- Family Finding
- Payment at Time of Placement
- Level of Care Assessments

#### FISCAL IMPACTS OF CCR

- Rates for Home Based Family Care (previously known as Foster Care) are no longer determined by age, by instead based on need, which will be fully implemented in Phase II
- Foster Family Agencies follow a tiered structure (not age based) which will be implemented in Phase II
- Group Homes will be given additional time, if needed, to convert to STRTPs (Short-Term Residential Treatment Program), and receive a new rate upon conversion

#### IMPACTS OF CCR ON CLAIMING

- State General Fund and 2011 Realignment expenditures will be reconciled to determine additional cost or savings achieved by CCR
- Savings are generated by reduced Group Home/STRTP placements
- Calculation based on individual county's cost per case, which is programmed into the CA800 Assistance Claims, adjusted for Wraparound expenditures
- Assistance savings offset administrative costs; administrative cost increases will be addressed in budget cycle

# FISCAL ALLOCATION LEDGER TRACKING

- General CWD CCR
  - FPRRS
  - Resource Family Approvals
  - Child and Family Teams
- General CPD CCR
  - Probation FPRRS/RFA/CFT
- Post 2011 Realignment
  - Case Review
  - State General Fund Shifts



## 1991 Realignment

	Pre-Realignment Non-Federal Share	Realignment Non-Federal Share
Foster Care payments	95/5	40/60
Child Welfare Services	76/24	70/30
In-Home Supportive Services	97/3	65/35
County Services Block Grant	84/16	70/30
Adoption Assistance Program	100/0	75/25
AFDC-FG/U (now CalWORKs ) payments	89/16	95/5
Administration for Foster Care, Food Stamps, CalWORKs (former AFDC)	50/50	70/30

#### 1991 Realignment

- Dedicated funding
  - Increase sales tax ½ cent
  - Dedicate portion of vehicle license fee
- Benefits to counties:
  - Allow greater flexibility (particularly in Mental Health)
  - Allow more discretion for resource allocation
  - Stable funding source

#### 2011 Realignment

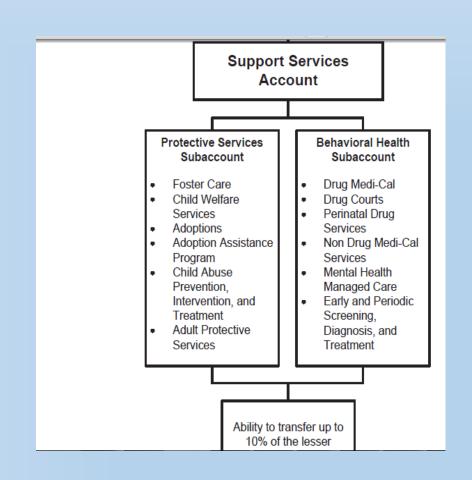
- Dedicated funding
  - Increase sales tax 1.0625 cent
  - Dedicate portion of vehicle license fee
- Benefits to counties:
  - Allow greater flexibility
  - Allow more discretion for resource allocation
  - Stable funding source
- Challenges
  - Revenue down when program demands on the rise
  - VLF tends to be volatile

## Social Services Programs Impacted by 2011 Realignment

- Administration
  - Adoptions
  - Foster Care
  - Child Welfare
  - Adult Protective Services
  - CAPIT
- Payments
  - Foster Care
  - Adoptions Assistance

## Realignment Summary County Share of Non-Federal Expenditures

Program	Pre-Realignment	Share of non-federal 1991 Realignment	Share of non-federal 2011 Realignment
Foster Care	5%	60%	100%
Child Welfare	24%	30%	100%
Adoptions Assistance	0%	25%	100%
Adoptions Eligibility	0%	0%	
Adult Protective Services	MOE	MOE	100%







#### PURPOSE OF TIME STUDIES

- Federally approved method to claim staff salaries, benefits, and overhead.
- Approved time study methodologies:
  - Random moment
  - Mid month of quarter
  - Four weeks of quarter
  - Continuous



## TIME STUDY REQUIREMENTS

- Case Carrying Staff
  - Time study at a minimum, quarterly
- Support Staff
  - SSTRP (Support Staff Time Reporting Plan) counties time study/certify at a minimum quarterly
  - Non-SSTRP counties charged Generic
- EDP/Staff Development
  - Required to time study monthly



# How do Time Study Hours Spread Costs?

#### Procedure:

- Pool costs
- Develop time study hour ratios
- Apply ratios to costs

For example, let's say Social Worker salaries/benefits total \$500,000 for the quarter.

Program	Hours	Ratio	Cost
Child and Family Teams	450	30%	\$150,000
Resource Family Approvals	300	20%	100,000
CWS Case Management	750	50%	250,000
Total	1,500	100%	\$500,000



## How do Time Study Hours Spread Costs?

Overhead (communications, office supplies, utilities, etc.) are pooled and allocated by the same ratios. Let's say overhead for the quarter is \$750,000. Now we are going to use the time study hours for all of Social Services.

Program	Hours	Ratio	Cost
CalFresh	450	15%	\$112,500
CalWORKs	300	10%	\$ 75,000
Medi-Cal	750	25%	\$187,500
Adult Protective Services	450	15%	\$112,500
Child Welfare Services	750	25%	\$187,500
In-Home Supportive Services	300	10%	\$ 75.000
Total	3,000	100%	\$750,000



## TIME STUDY ACCURACY— Importance of Training

- All code definitions available on-line
- Quarterly County Fiscal Letter summarizes time study code changes
- Train new staff and provide quarterly refresher training for existing staff
- Provide staff with guides to assist in choosing correct codes



# TIME STUDY ACCURACY-Delays in Entering Time

- Tendency to forget work on smaller programs
- The more time that goes by, the more guesswork tends to be involved
- Rush leads to calculation errors
- Delays in getting time studies to supervisor and fiscal leave less time for thorough review



# TIME STUDY ACCURACY— Importance of Supervisory Review

- Supervisors have the best knowledge of day-to-day staff assignments
- Supervisors are responsible for understanding time study codes
- Supervisors can spot errors before the time study is signed and used to claim funding
- Provide management reports to assist with identifying trends or variances



# TIME STUDY ACCURACY-Personal Responsibility

Each employee controls the County's fiscal outcomes

Time study hours are claims for Federal and State funding

 The County can only achieve plans for revenue maximization with the help of its employees



## Time Study Gray Areas

#### Use of generic

- Should be used sparingly
- When there is agency-wide benefit
- Activities allowable under more than one code

#### Consistent and equitable

- Can't change rules depending on fiscal benefit
- Like staff time study in like manner



## Support Staff Time Study Challenges

Can be more difficult to identify population served

Multi-function codes overlap

Support Staff is Overhead

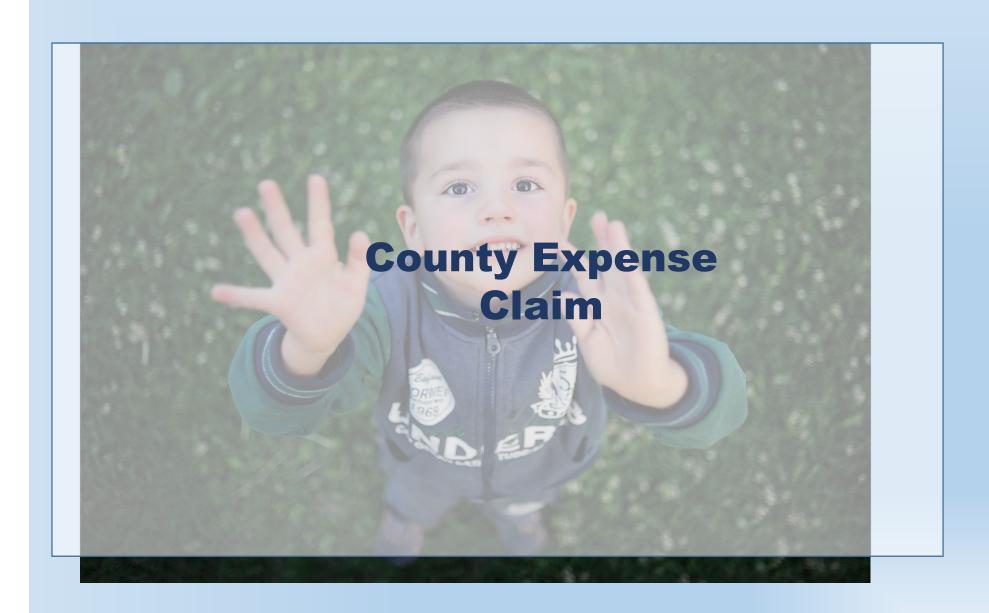
--Salaries/Benefits allocated by line staff time study hours



#### False Claims Act

Title 31, Subtitle III, Chapter 37, Subchapter III 3729. False claims

- (a) Liability for certain acts. Any person who--
- (1) knowingly presents, or causes to be presented, to an officer or employee of the United States Government or a member of the Armed Forces of the United States a false or fraudulent claim for payment or approval;
- (2) knowingly makes, uses, or causes to be made or used, a false record or statement to get a false or fraudulent claim paid or approved by the Government;
- (3) conspires to defraud the Government by getting a false or fraudulent claim allowed or paid;





### County Expense Claim

#### Claim for reimbursement of Administrative costs

- Salaries and benefits
- Overhead
- Direct Costs
  - CalWORKs Supportive Services
  - CalWORKs Child Care
  - Contracted Services



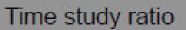
### County Expense Claim Salaries/Benefits

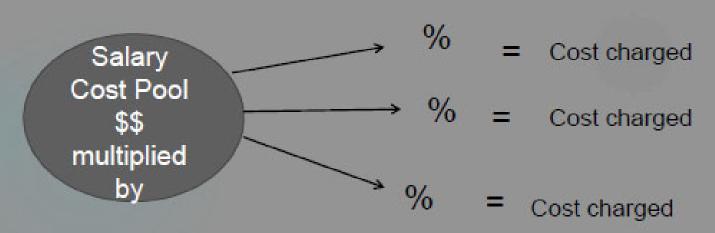
#### Cost Pools Case Carrying Staff

- Social Workers
- Employment Service Workers
- Eligibility Determination Workers
- Fraud Investigators



## Salary and Benefit Cost Pool Allocation Methodology







## County Expense Claim Salaries/Benefits

#### Cost Pools Case Support Staff

#### SSTRP counties

- General
- Program
- Clerical

#### Non-SSTRP counties (small)

General unless SSTRP submitted



#### County Expense Claim Salaries/Benefits

#### **Source Documents**

County payroll system salaries and benefits by employee

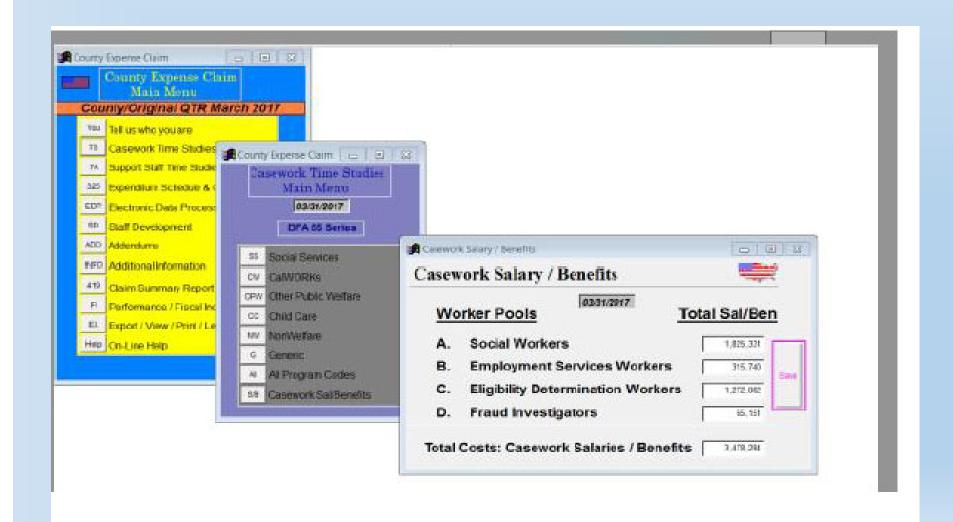
Group employees by cost pool (employee might be in multiple cost pools

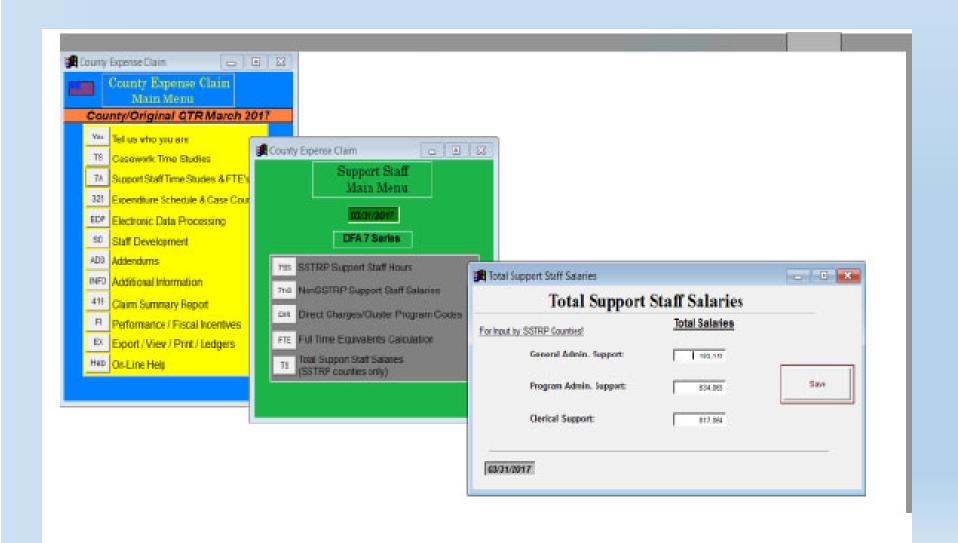
Allocate non-employee specific costs

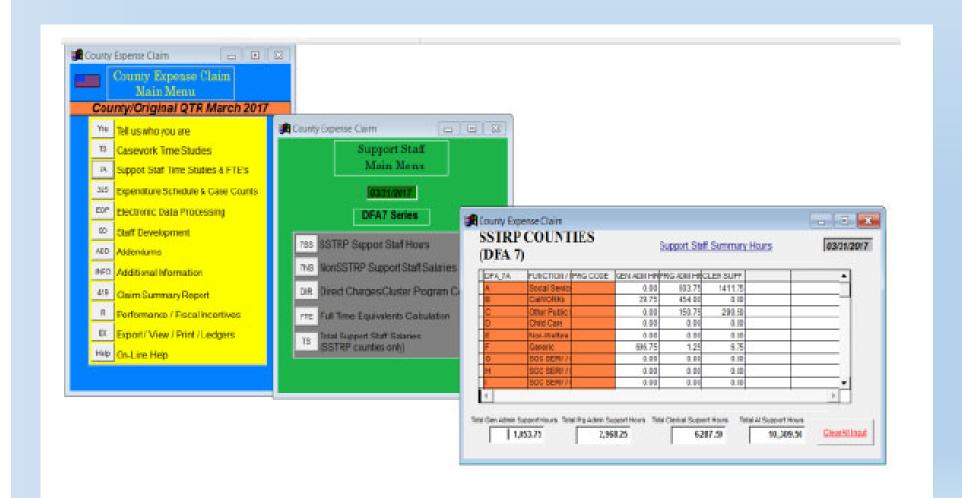
Overtime has two options:

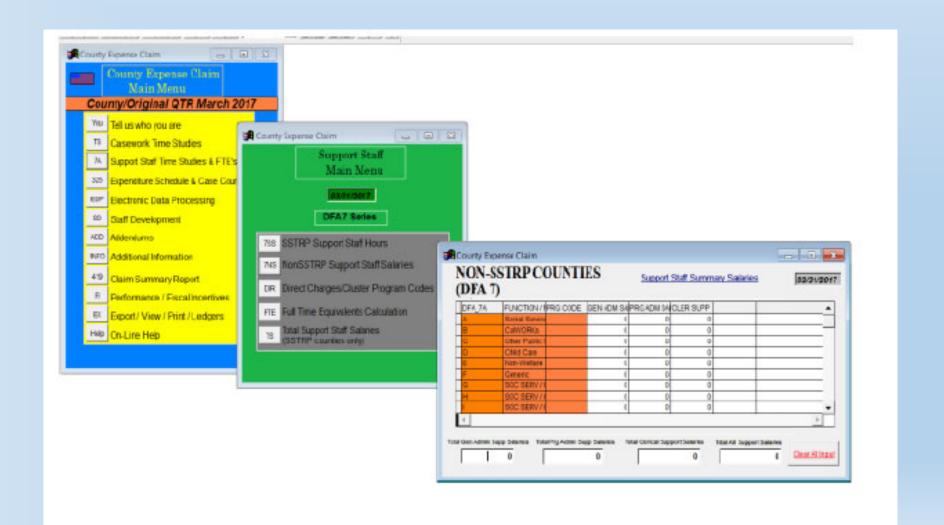
Leave in cost pool

Direct charge











### County Expense Claim

#### **Overhead**

County Accounts Payable System

Options:

Claim Generic

Space

Travel

**Other Operating Costs** 

County Cost Allocation Plan

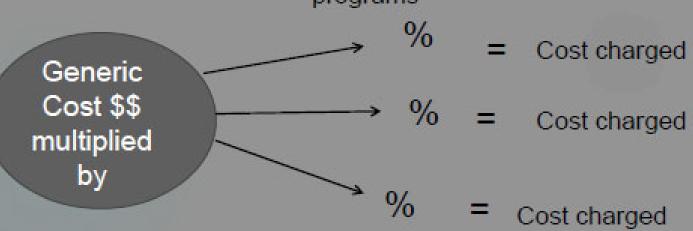
Other allocated costs

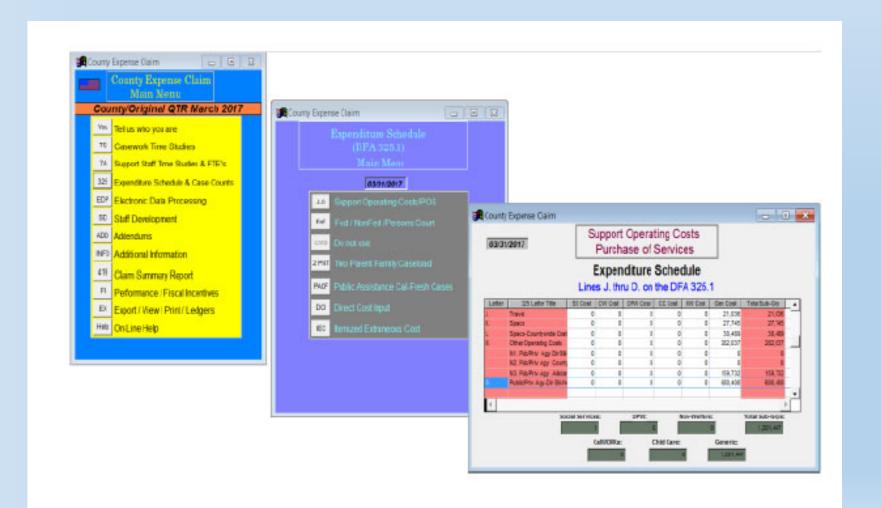
Direct charge with Letter of Intent on file with CDSS



# Generic Cost Allocation Methodology

Time study ratio for <u>all</u> programs

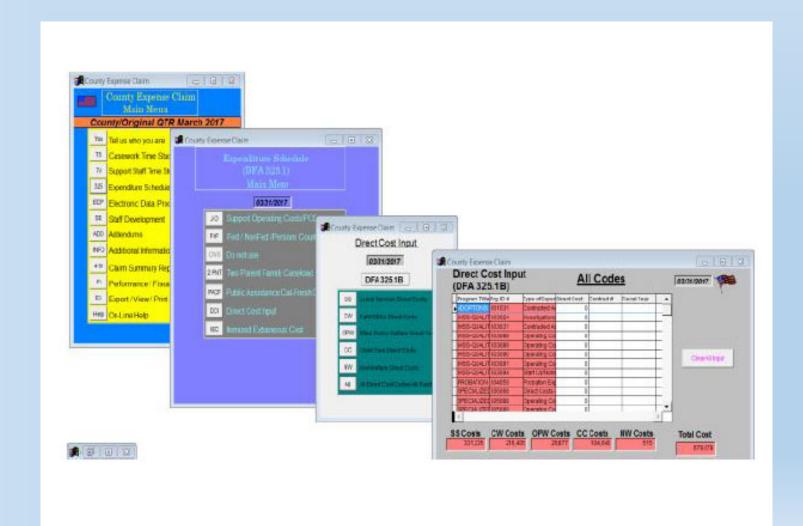






Direct costs from Accounts Payable system
Benefits single program
Charged to six digit PIN
Examples:

CalWORKs Child Care, Supportive Services
CWS Court-ordered services
Contracted Medi-Cal Outreach services



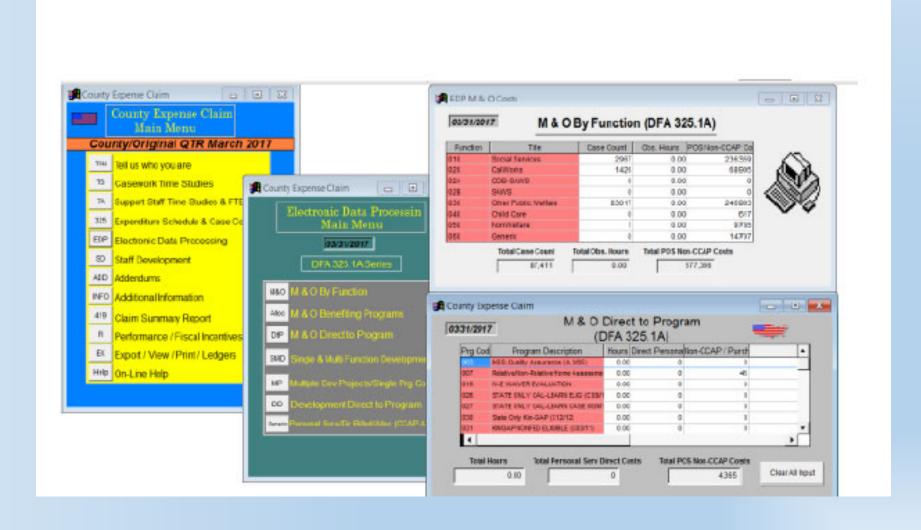


If federally funded, must be supported by APD

May be claimed to:

**Functional level** 

Program level





### Staff Development

**Trainers** 

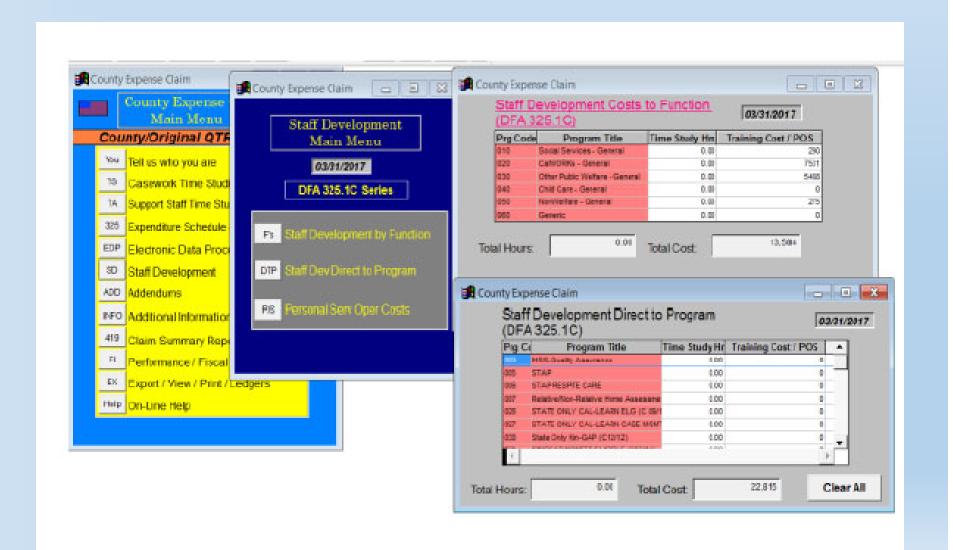
On CEC, enter only the hours for the trainers

**Trainees** 

Spread costs based on activities

Equipment

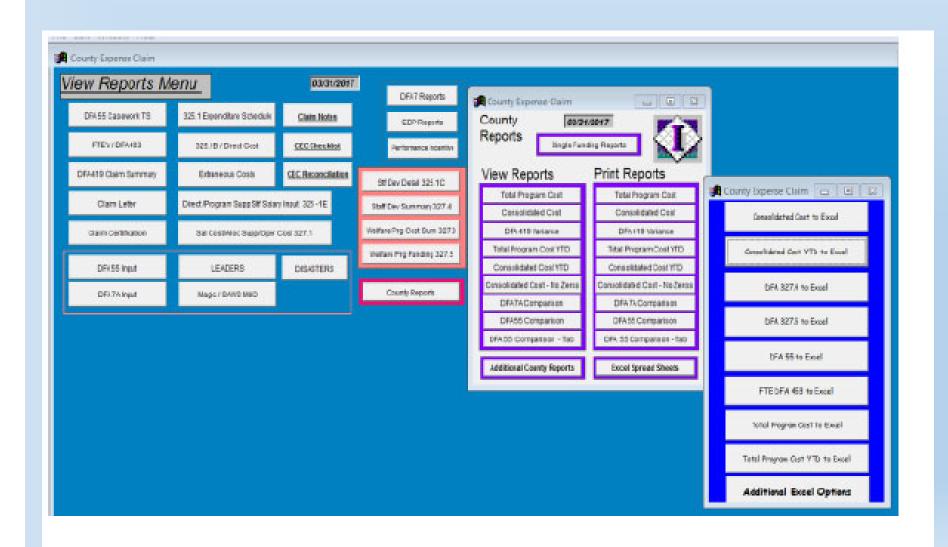
Ensure Advance Planning Document on file for federally funded equipment and projects

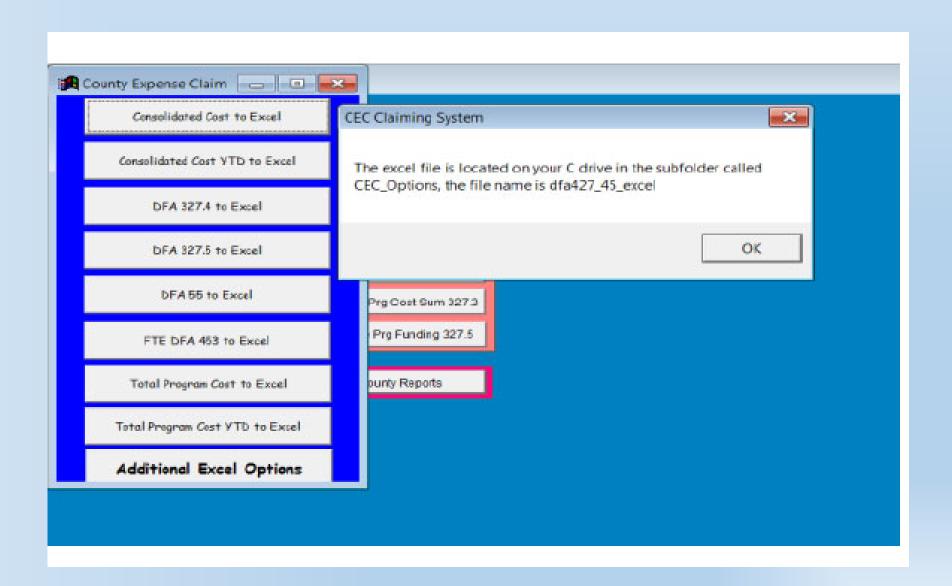


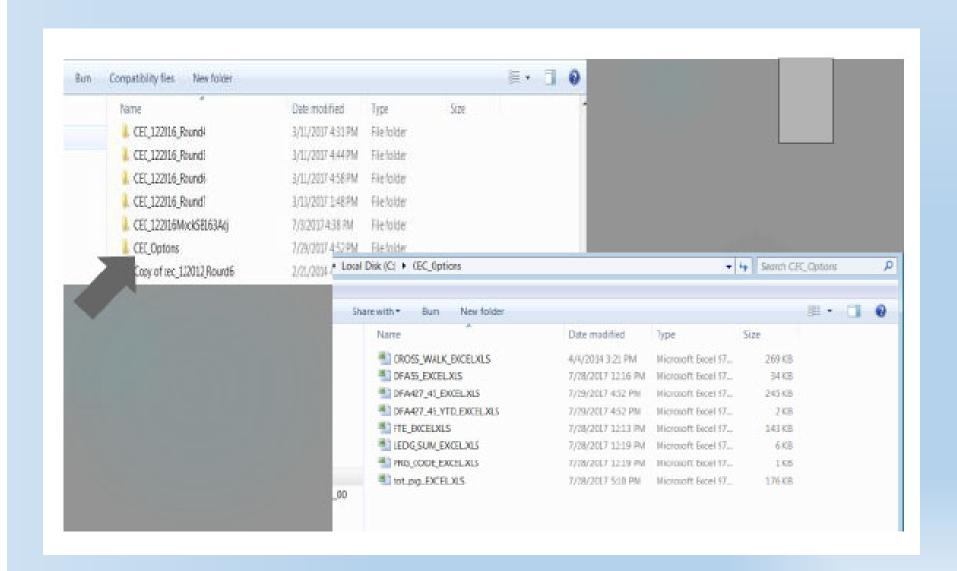


## County Expense Claim Reports Downloadable to Excel





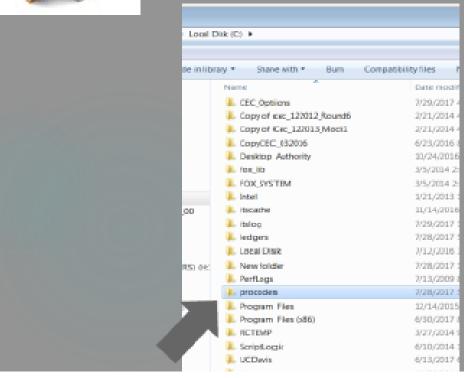


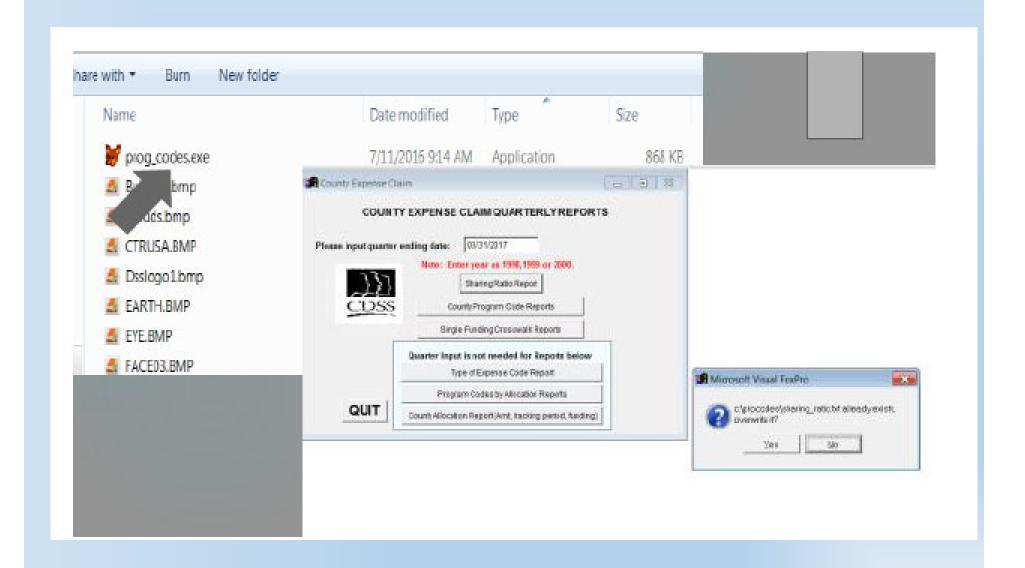


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qtr tr:f prg prg_title	tot_55_ce	al_sup_co:	tot_7a_co	op_cos	ot_adj	tot_edp_c	dir_cost	afi_3273	tot_stf327 n	nis_adj	fiscal_ire	tot_prg_co w	_f_shar
31-Mar-10 130: SUBTOTAL - IHSS- PCSP/HR	289304	73284	214246	84597	3867	41287	0	0	47	1	0	633448	
31-Mar-10 1104 SUBTOTAL - IHSS - Non-HR/Non-PCSP	0	0	0	0	0	0	0	0	0	0	0	0	
31-Mar-10 114: SUBTOTAL - CW5-Elig Determination	17307	4384	4384	5067	0	2621	204	0	3	1	0	25586	1479
31-Mar-10 1344 SUBTOTAL - CW5 HR	123358	31249	31249	36116	0	16647	7796	0	20	)	0	215186	
31-Mar-10 1147 SUBTOTAL - CW5 Court Related Act	130911	33162	33152	38327	0	17931	6199	-87780	13	0	0	138763	6937
31-Mar-10 1148 SUBTOTAL - CWS Case Management	172186	43618	43618	50411	0	23585	46451	-130902	17	1	0	205977	10298
31-Mar-10-151: SUBTOTAL - EA-ER	131016	33188	33138	38358	0	17946	13437	0	22	0	0	231967	19883
31-Mar-10 715 SUBTOTAL - Med-Cal	754776	435322	470536	301852	0	172541	26258	0	1571	71168	0	1750712	
31-Mar-10/1005 SUBTOTAL - STAJ	0	0	0	0	0	0	0	0	0	1	0	0	
31-Mar-10 1588 SUBTOTAL - STO?	0	0	0	0	0	0	0	. 0	0	9	0	0	
31-Mar-10 (451 NONFEDERAL WTW (A 3/92)	0	0	0	0	0	0	342	.0	0	)	0	342	
31-Mar-10/45: STAGE ONE CHILD CARE	4409	325	325	1491	0	605	104158	0	0	)	0	110988	11098
31-Mar-10 1556 CWS-MPS (AB 908)	0	0	0	0	0	0	0	0	0	1	0	0	
31-Mar-10 (1) Calworks Jal March (58 1556)	0	0	0	0	0	0	0	0	0	9	0	0	
31-Mar-10-7614 Celworks Eligibility	82987	58886	58886	33198	0	14047	36	-65038	2622	9	0	126788	1030
31-Mar-10 1615 IMT EUG DET-CALWORKS OF MCAL (09/12)	17867	19774	19774	11148	0	4716	0	0	880	42336	0	23049	2116
31-Mar-10 7616 Nonfederal Calworks Elig	0	0	0	0	0	0	0	0	0	)	0	0	
31-Mar-10 7617 CAL-LEARN CASE MANAGEMENT (C 09/12)	0	0	0	0	0	0	3521	0	0	1	0	3521	35
31-Mar-10 7618 Calworks Program Integrity	0	0	0	0	0	0	0	0	0	0	0	0	
31-Mar-10 762( WTW Pre-Assessment	81499	48836	48836	27532	0	11648	76	0	2174	1	0	171765	16959
31-Mar-10 7(21 WTW Post-Assessment: Comm fvc	4182	2506	2506	1413	0	598	0	0	112	)	0	8811	869
31-Mar-10 162 WTW Post-Assessment: Other	48365	28980	28930	16338	0	6912	0	0	1290	9	0	101885	10055
31-Mar-10 (22: WTW Post-Assessment: Voc Ed	6591	30-0	3949	2227	0	942	0	0	176	)	0	13885	1370
31-Mar-10 (624 WTW Assessment	5228	3132	3132	1766	0	747	2045	0	139	0	0	13057	129



# Method to download all Program Codes & Sharing Ratios





=	A contract to the contract to	NISE CLA			Section 2 to 1985 and 1985 at	2017
		016	ana			
		TIO TABL	E			
		Federal	Welfare	Health	County	Flag
i	SOCIAL SERVICES FUNCTION					
0.01	ADOPTIONS OPPORT DEMO PROJ(R 12/02)	00.00	0.00	0.00	12.00	2
0.002	SUO-ADOPT OPPORT DEMO PROJ(R 12/03)	0.00	0.00	0.00	100.00	0
0.00	IHSS QUALITY ASSURANCE (A 03/05)	0.00	96.00	50.00	15.00	0
0.046	PROBATION PEER REVIEW (C 9/14)	50.00	95.00	0.00	15.00	2
0.06	SPECIALIZED TRNG FOR ADOPT PRNTS(A6/99	75.00	17.60	0.00	7.60	1
0.06	SPECIALIZED TRNG FOR ADOPT PRNTS(A6/96	50.00	96.00	0.00	15.00	2
0.00	STAP RESPITE CARE (A 6/99)	0.00	70.00	0.00	00.00	0
0.07	RELATIVE/NON-RELATIVE HOME APPROVALS	50.00	95.00	0.00	15.00	
0.07	RELATIVE/NON-RELATIVE HOME APPROVALS	75.00	17.60	0.00	7.50	4
0.000	SUD-RELATIVE MON-RELATIVE HOME APPRICE	0.00	100.00	0.00	0.00	
0.76	TITLE IV-E WAIVER EVALUATION (R 06/07)	50.00	86.00	0.00	15.00	2
0.000	IHSS ADVISORY COMMITTEE	0.00	64.00	49.00	0.00	-
0 24	NEED SHASTAS CHILDRENS PROG CONSORTIA	0.00	0.00	0.00	100.00	0
0.000	THES ADVISORY COMMITTEE S. DIESO DOGS	0.00	0.00	0.00	0.00	•
0.007	GW6GIP/GOHORT 1 (G 12/95)	75.00	26.00	0.00	0.00	4
0.00	OWEGE/COHORT 1 (C 12/06)	00.00	00.00	0.00	0.00	
0.38	SUO/CWSOIF/COHORT 1 (C 12/05)	0.00	0.00	0.00	0.00	4
0.000	SUO NEED (CWSOIF/COHORT 1(C 12/08)	0.00	100.00	0.00	0.00	
0.485	5UO - GREHOMEMO, VISITS (CWD)	0.00	100.00	0.00	0.00	•
	DUD - ILF ADMIN DOF	0.700	0.00	95.90	100.000	
0.407	5UO - ILP SERVICES SOF	0.00	0.00	0.00	100.00	9
0.000	SUB- LEADMIN SOF SAI	97,7079	0.00	9.99	1999,000	
0.489	SUO - ILP SERVICES SOF O/M	0.00	0.00	0.00	100.00	9
0.00	SUO - STAP	0.00	0.00	0.00	100.00	
0.61	SUO - GRP HOME MO. VISITS (CWS)	0.00	70.00	0.00	30.00	9
0.67	SUG-EMERGENCY HOTUNE IV-E TO BA TANF	0.00	0.00	0.00	0.00	9
0.000	SUO-EMERGENCY HOTUNE EA TANF	0.00	0.00	0.00	0.00	•
9.000	CWSQF NONFED SQF/COHORT 1(C 12/05)	0.00	100.00	0.00	0.00	•
1990	SUG-CCL/FDC OVERMATCH TO 062(STATE)	0.00	100.00	0.00	0.00	•
0.000	SUO CCL/FDC CDE REIMBURSE (0/0/100/0)	0.00	0.00	100.00	0.00	•
0.67	EDU AND TRNG VOUCHER (R 12/05)	100.00	0.00	0.00	0.00	2
0.00	SUO EDU AND TRNG VOUCHER (R 12/05)	0.00	0.00	0.00	100.00	2
0.77	OWS BASIC NONFEDERAL (A 9/05)	0.00	70.00	0.00	20.00	0

- 0 Ratio applies to staff development and program costs for this program code.
  1 Ratio applies to staff development cost only for this program code.
  2 Ratio applies to program cost only for this program code.



Unallowable costs (claim to Extraneous)

Accounts payable system

Financing/Interest costs

Portion of lease payment for capitalized asset in excess of depreciation

Legislative expenses (lobbying)

Fines and penalties

Entertainment expenses, alcoholic beverages

Supportive services not issued to clients in the quarter (i.e. bus passes)

**SWAG** 



Structure of Claiming Code

XXX X XX

Program #

Component

Type of Expense (TOE) Code



Structure of Claiming Code 623032

623 32 WTW

**Contracted Services** 



#### Errors:

If discovered within nine months, correct on adjustment claim (State provides template)

If discovered more than nine months after end of quarter:

If State/Fed owes County, do nothing—County may not receive additional funding

If County owes State/Fed, complete SOC 812A; State will take funds out of subsequent AA 190



#### County Expense Claim Output Pages Overview

DFA 325.1 Summary of All Costs

DFA 55 Summary of Time Study Hours (Program ratio--Percent to total for each cost pool by function)

DFA 55A Hours and salary costs (Program code to function ratio)

**DFA 325.1B Direct Costs** 

**DFA 7 Support Staff** 

DFA 327.1 Distribution of Costs

DFA 327.2 EDP Costs

DFA 327.3 Program Cost Summary with Shifts displayed

DFA 327.4 Staff Development Costs

DFA 327.5 Welfare Program Funding net of shifts with sharing ratios displayed

DFA 403 Full Time Equivalencies by Cost Pool

Hint: DFA 327.4 + DAF 327.5 = Total Costs





#### **Assistance Programs**

CalWORKs Assistance

**Approved Relative Caregiver** 

Foster Care Assistance

**Adoptions Assistance** 

Kin-Gap

Extended Kin-Gap/Foster Care

Transitional Housing Programs & THP+ Foster Care

**WINS** 

Refugee Cash Assistance

LIHEAP/SUAS

Cash Assistance Program for Immigrants (CAPI)



#### ASSISTANCE CLAIM TEMPLATE

The Assistance Claim template provides the sharing ratios that determine how much of the expenditures will be reimbursed by Federal and State (Realignment) funds and how much will remain the county share.



#### WHAT GETS CLAIMED?

- PAYMENTS MADE IN THE MONTH
- RECOVERIES OF AID (Repayments and SSA/SSI abatements)
- ADJUSTMENTS FOR PRIOR MONTHS (both positive and negative)
   Example: Adjustments between aid codes
- Identified Federal Overpayments



# SB 163 WRAPAROUND PROGRAM

Foster Care
State/County Share Only
County Share must be expended

Concurrent Foster Care
Federal Share of Group
Home/FFA Placement Costs



#### **REPAYMENTS**

Bass vs. Anderson

**Federal Audit Findings** 



#### APPARENT ELIGIBILITY

- Immediate Need Payments
- Temporary Homeless Assistance
- Domestic Violence Homeless Assistance





#### Purpose:

Serves as a blueprint that sets out anticipated expenditures and revenues

Enables the Board of Supervisors to approve the Department's plan for the year



Revenue

Federal

State

Grants

Fees/Collections

**County General Fund** 

Expenses

Salaries/benefits

Operating

**Contracts** 

Charges (CCAP/A-87)

Assistance payments

Expenses less revenue = \$0



#### **Budget considerations:**

- Reductions proposed by Governor
- Allocated positions/vacancy factor
- New allocations/mandates
- COLAs, benefit increases, reclassifications in progress
- Caseload changes
- Contract cost increases



#### Budget approaches:

Incremental

Add or subtract costs and revenue from a previously approved base

Zero based

Justify each item in budget from a base of zero

Performance based

Justify expenditures base on results to be achieved



#### Building the budget:

Review allocated positions (FTEs)

Reclasses in progress?

Vacancy factor?

New positions in consideration?

Review CEC for the past year

Review caseloads

Run a mock claim

**Evaluate results** 

Make adjustments until in balance



When Expenses > Revenue, must either reduce expense or increase revenue

If mid-year projections predict Expenses > Revenue:

- Transfer staff
- Furlough
- Delay filling vacancies
- Reduce operating costs/delay purchasing equipment



#### County Budget Tracking

- Comparison of allocation to assumption in budget
- Quarterly tracking or expenditures against allocation
- Monthly tracking of time study in compared to assumption in mock claim
- Monthly tracking of expenditures by account/line item
- Monthly tracking assistance expenditures/caseloads
- Advance/Actual claim reconciliation

• •	-	-	-			-	• •	•
CALWORKS CEC PROGRAMS <b>FEDE</b> RAL					NOTE: NEGATIVE FIGURE IN COL E,F,H-STATE OWES COU			
REVENUE TRACKING				POSITIVE FIGURE IN COL E,F,H-COUNTY OWES STAT				
FISCAL YEAR 17/18								
		AA190	DFA C 430 ACTUAL	DIFF BETWEEN	AA190		UNADJUSTED	ACCUMULATED
SCH\DATE	MO/YR	ADVANCE	ADMIN CLAIM	DVANCE & CLAIM	ADJUSTMENTS	DATE	BALANCE	BALANCE
S020000W 7/14/17	Jul-17	\$187,900.00						
S020012W 8/15/17	Aug-17	\$187,900.00						
S020024W 9/15/17	Sep-17	\$187,900.00	737,092.00		147,115.00	S020070W 1/	/12/18	
		\$563,700.00	737092	(\$173,392.00)	147,115.00		(\$26,277.00)	(\$26,277.00)
S020033W 10/13/17	Oct-17	\$218,100.00						
S020044W 11/15/17	Nov-17	\$218,100.00						
S020055W 12/15/17	Dec-17	\$218,100.00						
		\$654,300.00	0	\$654,300.00	0.00		\$654,300.00	\$628,023.00
S020070W 1/12/18	Jan-18	\$216,500.00						
S020081W 2/15/18	Feb-18	\$216,500.00						
	Mar-18							
		\$433,000.00	\$0.00	\$433,000.00	0.00		\$433,000.00	\$1,061,023.00
	Apr-18							
	May-18							
	Jun-18							
		\$0.00	\$0.00	\$0.00	0.00		\$0.00	\$1,061,023.00

n	بر			<u> </u>	_		11		
KIN-GAP Asst REVENUE TRACKING		STATE	ASSISTANCE			FIGURE = STATE OWES			
					POSITIVE FIGU	IRE = COUNTY OWES ST	IAIE		
FISCAL YE	AR 17/18							CUMMULATIVE	
	AA190	1	ASST CLAIMS	DIFFERENCE	AA190	1	UNADJUSTED	UNADJUSTED	
	ADVANCE			ADVANCE - ADMIN	ADJUSTMENT		BALANCE	BALANCE	
	ADVAILOE	OOD DATE	AIG COGES 41 G 40	ADVANCE - ADMIN	ADOUGHNEIT	DATE	BABANCE	DADANCE	
Jul-17	\$5,000.00	S020500W 6/23/17	\$6,472.00	(\$1,472.00)	\$1,472.00	s020547w 9/29/17	\$0.00	\$0.00	
Aug-17	\$5,700.00	S020508W 7/28/17	\$6,560.00	(\$860.00)	\$860.00	S020563W 10/31/17	\$0.00	\$0.00	
Sep-17	\$6,100.00	S020524W 8/31/17	\$6,627.00	(\$527.00)	527.00	S020579W 11/29/17	\$0.00	\$0.00	
Oct-17	\$5,800.00	S020547W 9/29/17	\$6,573.00	(\$773.00)	\$773.00	S020605W 12/29/17	\$0.00	\$0.00	
Nov-17	\$5,900.00	S020563W 10/31/17	\$6,876.00	(\$976.00)	\$976.00	S020628W 1/31/18	\$0.00	\$0.00	
Dec-17	\$6,000.00	S020579W 11/29/17	\$6,876.00	(\$876.00)	\$876.00	S020643W 2/28/18	\$0.00	\$0.00	
Jan-18	\$5,900.00	S020605W 12/29/17		\$5,900.00			\$5,900.00	\$5,900.00	
Feb-18	\$6,200.00	S020628W 1/31/18		\$6,200.00			\$6,200.00	\$12,100.00	
Mar-18	\$6,300.00	S020643W 2/28/18		\$6,300.00			\$6,300.00	\$18,400.00	
Apr-18				\$0.00			\$0.00	\$18,400.00	
May-18				\$0.00			\$0.00	\$18,400.00	
Jun-18				\$0.00			\$0.00	\$18,400.00	



#### What is Cash Flow?

- Cash flow is a revenue or expense stream. Cash inflows are revenues; cash outflows are expenses.
- The difference between advance and reimbursement programs is timing
  - Example of advance programs:
    - CalWORKs Single, CalFresh Administration Federal and State
  - Foster Care administration and payments—federal and state share
- Example of reimbursement programs:
  - Title XIX (Department of Health Care Services)
  - SACWIS



### Timing of Cash Flow in Social Services

#### Example: CalWORKs Single Allocate harms ance

- July Advance received 7/15/16
- August Advance received 8/15/16
- September Advance received 9/15/16
- September Quarter claim submitted 10/31/16
- Adjustment to payment made mid 02/14/17
- Adjustment Claim submitted 06/30/17
- Adjustment to payment made 10/14/17



#### **CDSS Reports**

http://www.cdss.ca.gov/inforesources/Administration-Assistance-Monthly-Reports

- DFA C430
- Waiver Counties Ledgers and Payments Reports
- Statement of Cash Advances AA190
- CA 800 Approval Letters
- CEC Claim Letters